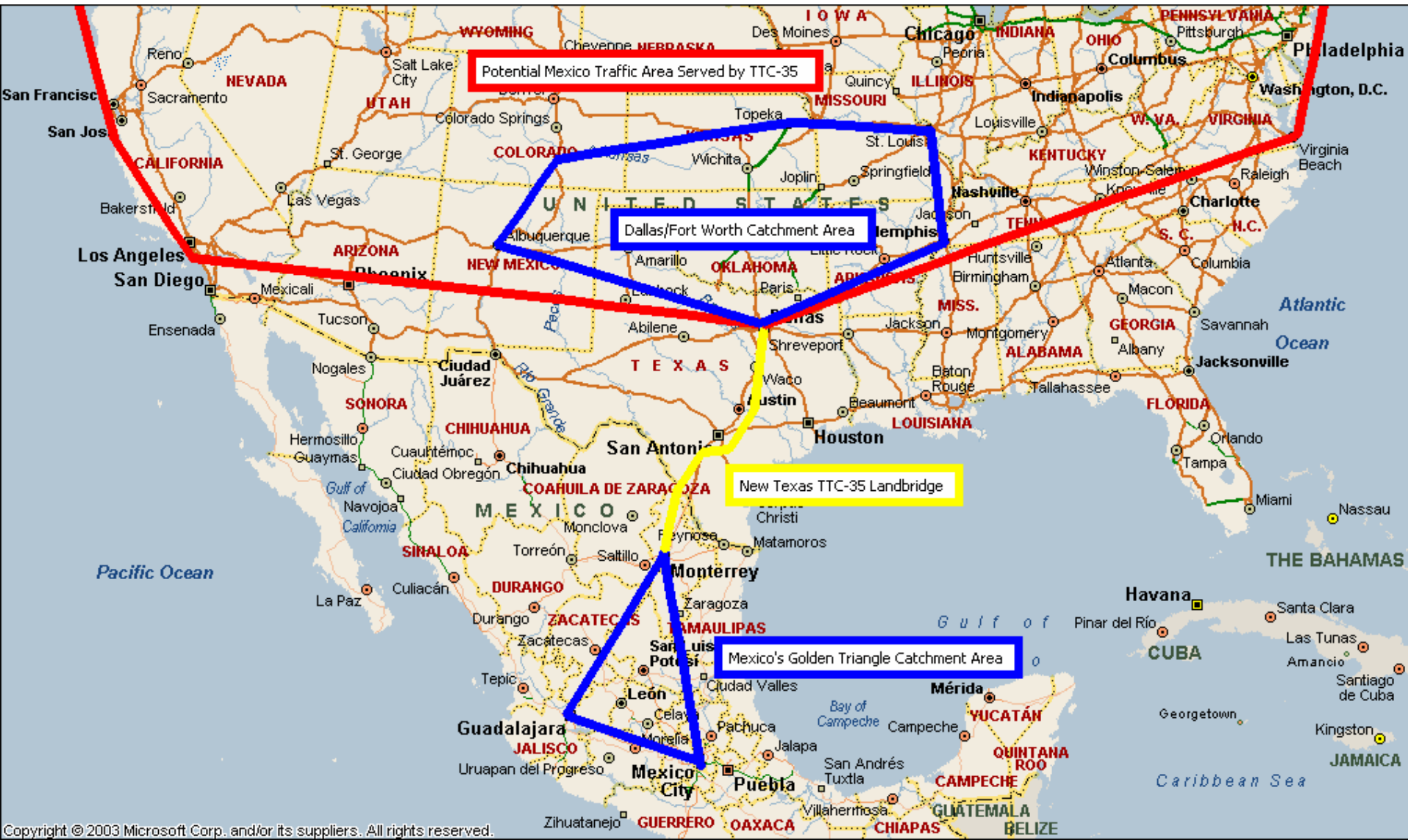


# ZAI's Market Concept



# Mutual Investment – Positive Results

## Freight-Centric Land Bridge

“An Open Access Freight Tool”

Southwest Association of Rail Shippers

Galveston, Texas

February 22, 2007

What Do You See?



# “Open Access”

Definition: *Fee-based use of freight-centric infrastructure available to any entity that has safe compatible transport equipment.*

D/FW Catchment Area

Ft. Worth

Dallas

Austin

San Antonio



Monterrey -

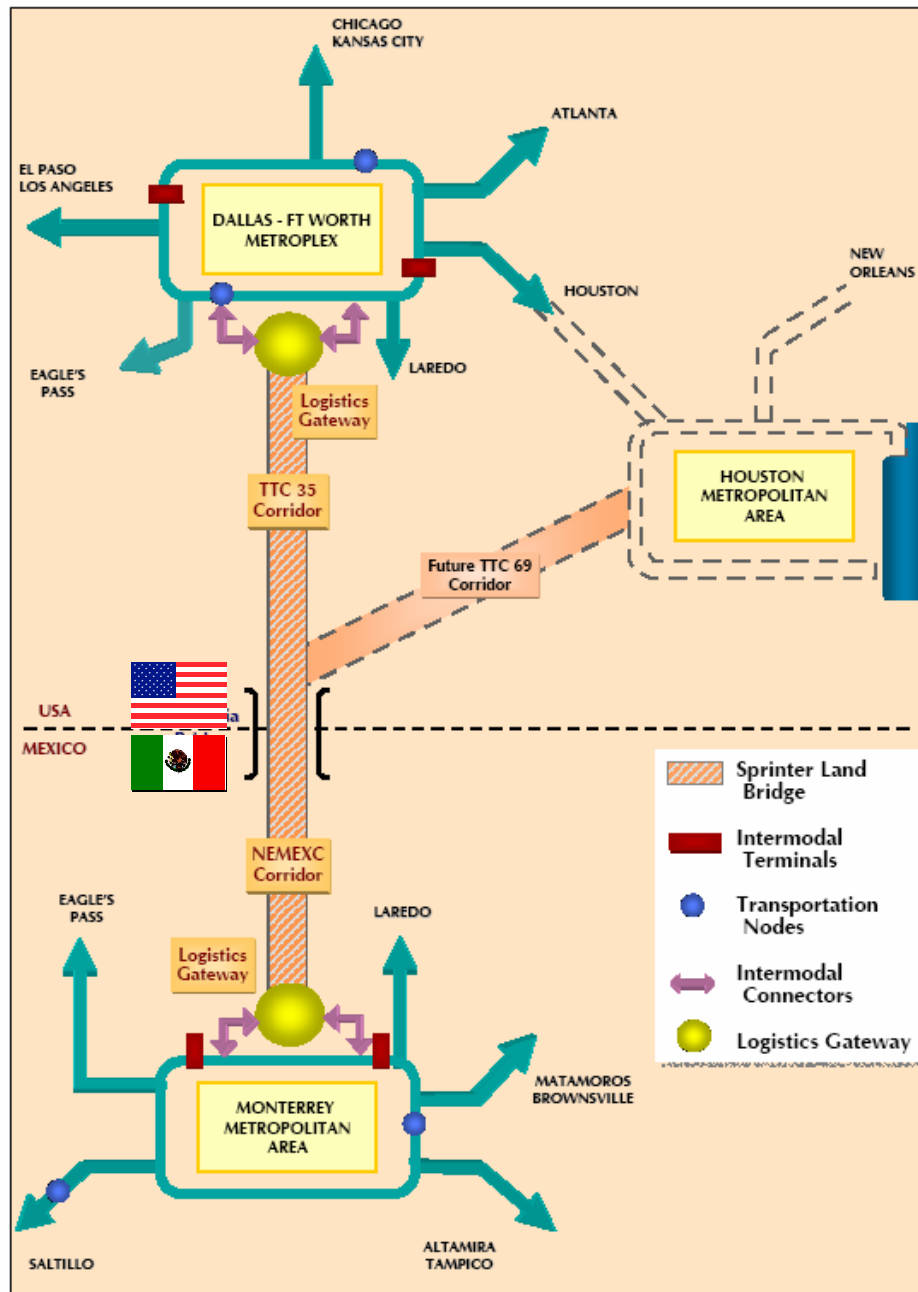


Monterrey Catchment Area

Neutral Freight-Centric Tollway

The concept that is being developed by ZAI and TxDOT for the TTC-35 corridor

# Sprinter Freight Land Bridge Connectivity



The concept as it is being developed south of the United States border with Mexico

# Goal – by 2011

- Deliver a Neutral Freight-Centric Facility
- Market-Based to Deliver Value in the Form of Options to Shippers
- Add Capacity and Generate Competition
- Create an Efficient & Secure Trade Route
- Address the Demands of Globalization
- Security, Capacity, Competition; What Else?